CAVAL PDIG Forum

Thriving in a digital world

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# ELECTRONIC RECORDS MANAGEMENT SYSTEMS AND PRACTICES

Challenges and opportunities in a rapidly evolving digital landscape

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### WHAT IS A RECORD

**1866** Melbourne City Plan

Records have existed for as long as humans have lived

Our skills and methods in capturing the stories have evolved over centuries becoming more sophisticated

**3000 – 3200 BC** Ivory plaque of Menes



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PROV, VPRS 8168/ P5 item MELBRL, record 14













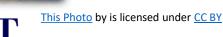




UNIVERSITY

400,000 BC

Cave paintings in Zimbabwe





250 AD

Oldest paper book







### WHAT IS A PUBLIC RECORD?

The Public Records Act 1973 defines

#### a **public record** as

(a) any record made or received by a public officer in the course of his duties; and or her

(b) any record made or received by a court or person acting judicially in Victoria



"Recordkeeping deals with the 'making and maintaining of complete, accurate and reliable evidence of business transactions in the form of recorded information'" Public Record Office Victoria

### Retention and Disposal Authority (RDA)

PROS 07/01	PROS 16/07		
Retention and Disposal Authority for Records of Common Administrative	<b>Retention and Disposal Authority</b> for Records of the Higher and Further		
Functions	Education Functions		

Other RDAs



### HOW RECORDS ARE MANAGED IN THE 21<sup>ST</sup> CENTURY

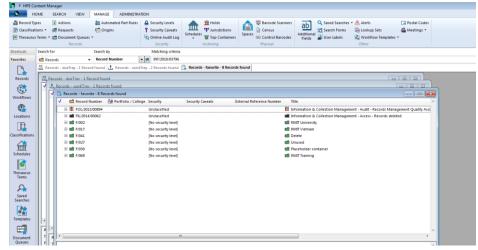
Electronic Document and Records Management Systems are widespread across sectors covered by the Public Records Act

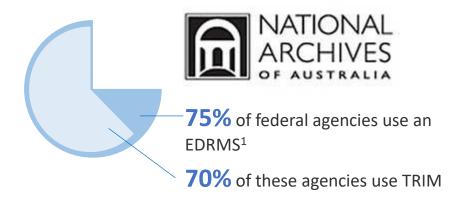
#### Common EDRMS capabilities and implementations

- Manages both physical and electronic documents
- Centralised
- Compliant management of lifecycle of records
- Retention and disposal
- Approval workflows
- Sophisticated access controls
- Ability to integrate with various tools
- Support for long term preservation









### DIGITAL REVOLUTION - THE WORLD AROUND US

The digital age is rapidly constantly shaping how we **think**, **work** and **live** 

of the data in the world today has been created in the last two years. <sup>1</sup>

Exponential growth of digital information



### Global connectivity

Growth of digital information platforms

Computing power

Global competition

Machine learning and artificial intelligence

Flexible and working remotely

Cloud computing

Social media

Big data

Mobile computing

Public reviews platforms

Digital entrepreneurship

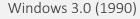
Exponential reduction in storage costs



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### IMPACT ON CONSUMER EXPECTATIONS

Digital revolution has continually influenced and shifted consumer expectations





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#### Windows 10 (2015)



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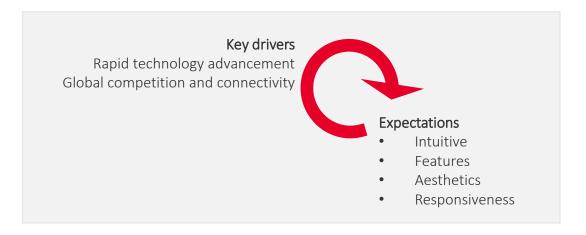


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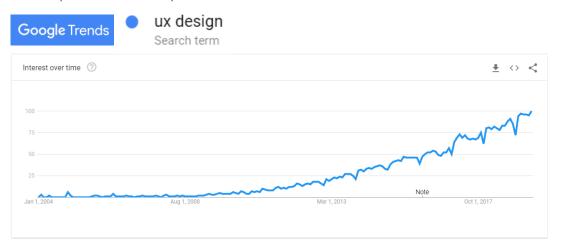
iPhone X (2017)



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How important is user experience?





### EMERGING CHALLENGES FOR RECORDS MANAGEMENT SYSTEMS

#### Rapid growth of data

"current records management practices are not sustainable due to the rapid growth of government data."

Department of Finance, Feasibility Study<sup>1</sup>

Complexity of how information are captured

Changing consumer expectations

Growth and availability of simpler, more intuitive tools

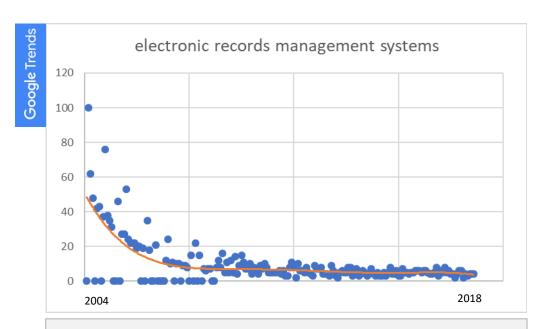
Competition and tighter budgetary constraints

"The chains of habit are generally too small to be felt until they are too strong to be broken."

**Tom Brokaw** 

Television journalist and author (Former managing editor and anchor NBC Nightly News)





What does this look like in a digital world?



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### OPPORTUNITIES – USER EXPERIENCE AND AUTOMATION

"... successful records management initiative is to use automation to minimize users' involvement in classification activities. Relying on humans to classify content and records is not optimal..."1

#### **Three Principles**

Records Management Programs<sup>1</sup> (Gartner 2017)

- 1. Simplify the user experience
  - 2. Automate capability, where possible
    - 3. **Motivate** affected employees

(Department of) Finance declares end of TRIM era, wants a new way forward for government records "...Finance is specifically keen to explore a solution that will automate the capture and classification of records." IDM 2017<sup>2</sup>

Whole-of-Government Digital Records Platform (the Platform)<sup>3</sup>

"In May 2017 the government announced a decision to implement 'the Platform' ... (to) automate the records





Source: Follow Three Principles to Improve User Adoption of Records Management Tools, Gartner 2017

<sup>&</sup>lt;sup>2</sup> Source: Finance declares end of TRIM era, wants a new way forward for government records" IDM 2017, link

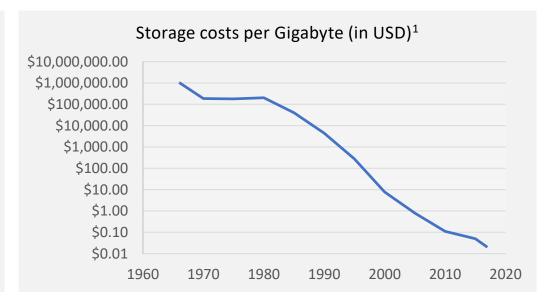
<sup>&</sup>lt;sup>3</sup> Source: Digital Continuity 2020, Australian Government, National Archives of Australia, link

### OPPORTUNITIES – RETHINKING RETENTION AND DISPOSAL

Exponential reduction in storage costs opens up possibilities of rethinking our approach to retention and disposal – an option that was not available to paper records

90% of the data in the world today has been created in the last two years. 1

#### Growth of digital information



#### **TEXT BOOK MODEL**

Rigid retention and disposal regime (100% compliance) (a.k.a. mission impossible)

**VALUE DRIVEN APPROACH** 

Greater focus on access and discovery of medium/high value records

Classification and disposal efforts focused on nonnegotiables (leveraging on automation capabilities)

#### **CURRENT APPROACH**

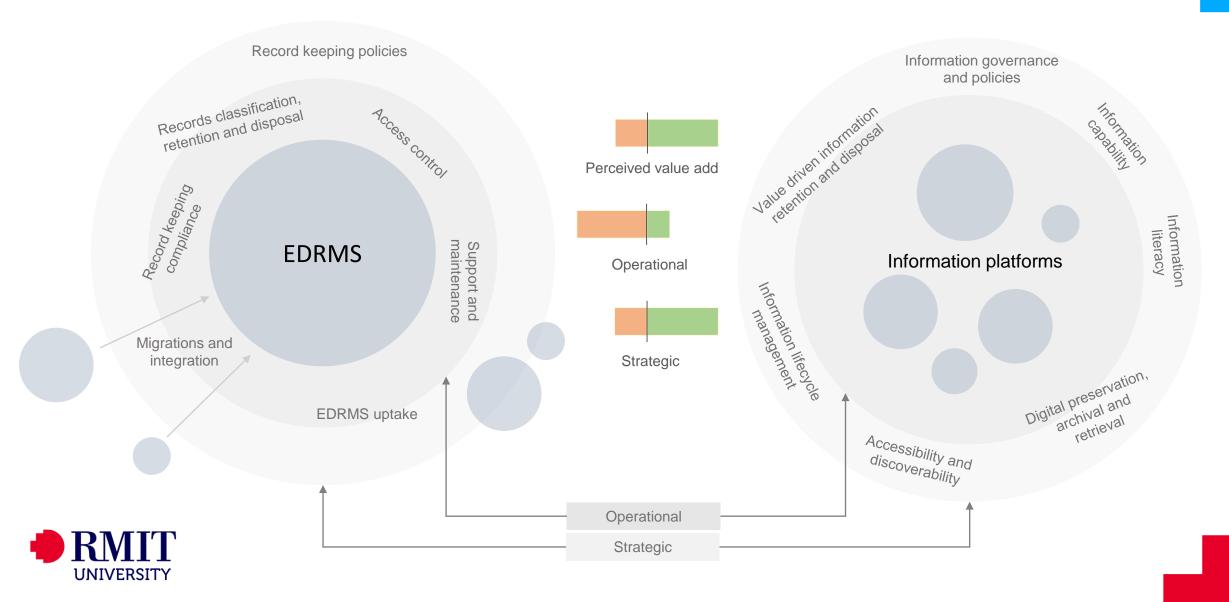
Driven by budget and available resource allocation

#### **RETAIN EVERYTHING**

**Unchartered territory** Risks not fully understood Legal constraints



### OPPORTUNITIES – REDEFINING THE BOUNDARIES



## THRIVING SURVIVING IN A DITIGAL WORLD





#### IS IT POSSIBLE AND WHAT DOES THIS MEAN?

ENVIRONMENT CH.

CHALLENGES

**OPPORTUNITIES** 



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"It is not the strongest of the species that survives,
nor the most intelligent that survives.

It is the one that is the most adaptable to change"

Charles Darwin

